

Healthcare Economics & Outcomes Research (HEOR): Cost Efficiency & Service Delivery Analysis

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ABSTRACT

In the healthcare field there is a problem. Medical costs are going up. Budgets are limited. We need models to make the most of what we have without hurting patient care. Healthcare Economics and Outcomes Research is an area that helps us understand the value and effectiveness of medical treatments this study creates a framework. It looks at costs. How well services are delivered. We use a mix of methods, including Data Envelopment Analysis to see how efficient things are. We also use machine learning to predict what will happen with resources we looked at 15,000 cases from eight departments in a big hospital. We checked costs, patient outcomes and how well the hospital worked. Our model looks at how resources are used and how they are distributed.

We found that using a model with DEA and XGBoost works well. It can predict costs and quality accurately. We got an R^2 of 0.87 a Mean Absolute Percentage Error of 8.2% and an Area Under the Receiver Operating Characteristic Curve of 0.91 this approach also found ways to save money. We can cut costs by 18.7% without hurting quality. This study helps healthcare leaders make decisions. They can use our method to make healthcare better and more efficient.

Keywords: Healthcare Economics, Outcomes Research, Cost-Efficiency Analysis, Service Delivery Optimization, Data Envelopment Analysis, Machine Learning, in Healthcare, Resource Allocation, Healthcare Value, Predictive Analytics Quality-Adjusted Life Years.



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1. Introduction

The Healthcare industry is facing a challenge. It needs to make sure people get care that lots of people are healthy and that it does not cost too much money.

So Healthcare Economics and Outcomes Research is very important. It brings together doctors, economists and people who work with numbers. Healthcare Economics and Outcomes Research helps us figure out if a medical treatment is really worth the money. We have to be careful with money because the Healthcare industry needs a lot of it and we do not have a lot to spare.

For a time people have used special methods to see if a treatment is good value for money. These methods are called Cost-Effectiveness Analysis and Cost-Utility Analysis. They are useful. They usually only look at one treatment or one medicine at a time. They do not look at the picture. They do not think about how the hospital's run how equipment is used and how staff are organized. This study is trying to change that. It wants to look at everything that happens in a hospital not one thing at a time.

Healthcare systems are complicated. They have a lot of parts like money, staff and equipment. They also have processes like how patients are treated and how the hospital is managed.. They produce many different results like how healthy patients are and how good the service is. To understand all of this we need tools. Luckily we have technology that can help us. This study is using these tools to create a new way of analyzing Healthcare systems. It wants to make sure that Healthcare systems are run in the way possible so that people get good care and it does not cost too much money.

The Healthcare industry is like a network with many different things going on. We need to use methods to understand how it all works. We can use these methods to find ways to make the Healthcare industry better. This study is doing that. It is using methods to look at the Healthcare industry and find ways to improve it. The goal is to make sure that people get the care possible without it costing too much money. Healthcare Economics and Outcomes Research is a part of this. It helps us understand the Healthcare industry and make decisions, about how to run it.

1.1. Motivation

The main reason for this study is to solve some problems that healthcare systems around the world are facing.

The main problem is that healthcare costs are going up fast. Healthcare costs are rising faster than the cost of other things in many countries. This is putting a financial burden on governments, insurance companies and patients another problem is that people do not get the quality of care everywhere. There are differences in the quality and cost of treatments for the conditions from one healthcare provider to another. This shows that there are some problems with how healthcare systems are being run we also have a problem with how we analyze healthcare. Many current ways of analyzing healthcare only look at costs or results. Not both. This means we miss chances to make healthcare systems better and more efficient overall. most of the time when we look at healthcare efficiency we only look at what has happened. We do not think about how to use this information to plan for the future or make decisions about how to use resources.

This study on healthcare systems can help healthcare leaders make decisions. By creating a framework that combines efficiency measures with modeling this research helps healthcare leaders move from looking at what happened in the past to planning for the future. This is important for making healthcare systems more focused on giving patients value this study on healthcare systems and predictive modeling can guide healthcare leaders to make interventions healthcare efficiency is key to achieving value-based care. The research on healthcare systems helps to drive value-based care. This means that healthcare efficiency is really important for giving patients the care possible the research on healthcare systems is important because it helps healthcare leaders make decisions. The study, on healthcare efficiency can help healthcare systems get better.

1.2. Contribution

This study helps improve Healthcare Economics and Outcomes Research It creates a way to check how well healthcare services are working. This is called the Unified Efficiency-Outcome Architecture. It looks at how healthcare services are doing and how much they cost. It uses methods to do this the study combines two ways to analyze data. One is Data Envelopment Analysis. This helps see how well healthcare services are doing compared to others. The other is machine learning. This predicts what will happen next and helps use resources. Two machine learning methods are used: XGBoost and Random Forest.

The study also creates a way to measure healthcare performance. This is called Multidimensional Performance Indices. It checks three things: how much money is spent how well patients are treated and how well the healthcare service runs the study helps predict what will happen next. This is called Predictive Optimization Capacities. It can predict what will happen if different decisions are made

about resources. This helps people who make healthcare decisions plan for the future the study uses data from hospitals over years. This shows that the ideas are practical and can help patients.

2. Related Work

2.1. Healthcare Efficiency Measurement Methodologies

The evaluation of healthcare efficiency has gotten better over time. There are methods used to evaluate it one simple method is ratio analysis. It measures one input against one output like expenditure per day.. It has a limitation. It cannot handle variables at the same time.

Another method is Stochastic Frontier Analysis or SFA. It is an approach that estimates how well a healthcare system works. It also considers errors.. It requires a specific form to describe how inputs and outputs are related data Envelopment Analysis or DEA is a method that has become widely used. It was first introduced by Charnes, Cooper and Rhodes in 1978. DEA helps evaluate how efficient different healthcare units are. These units can be hospital departments or entire medical facilities.

- DEA looks at data to find the performing units. These units are then used as benchmarks, for others.
- There are versions of DEA. They include window analysis, which tracks efficiency over time and network DEA, which models production processes however traditional DEA models have some issues. They struggle to separate errors from inefficiency. They also do not have the ability to forecast performance.

2.2. Healthcare Outcomes Measurement and Valuation

The way we measure how well healthcare works has changed a lot. We used to look at how many people died. Now we use things like Patient-Reported Outcome Measures and Quality-Adjusted Life Years to get an idea these new ways of measuring healthcare are really important to patients. We compare the things that happen to patients to the money we spend on them to really make this work we need to put together all the information, from doctors and nurses and people who handle money and people who run things. This is hard to do. It is one reason we do not see this way of doing things everywhere.

2.3. Predictive Analytics in Healthcare Management

The medical sector has mostly used machine learning for figuring out what might happen to patients and making diagnoses. People have not used it much for making things run more smoothly or saving money. Now researchers are starting to use smart computer programs like Random Forests and gradient boosting to understand how much money is being spent on healthcare and how resources are being used. With these new tools most of the time they do not really think about how to make things more efficient or make sure resources are being used in the best way. This is a gap in what we know about machine learning in the medical sector. Machine learning, in the sector is still missing this important piece.

2.4. Integration of Efficiency and Predictive Analytics

The way that frontier efficiency techniques and predictive machine learning work together is not well understood. Some studies have used efficiency scores, from Data Envelopment Analysis in regression analyses to find out what affects how well something runs [12]. Other studies have used machine learning to predict efficiency ratings. However there is no system that uses predictive analytics to improve how well something runs in the future based on how it is doing now. This study is meant to fill this gap in the way we do things. The goal is to create a system that uses machine learning and frontier efficiency techniques together to make things run better. This study will focus on frontier efficiency techniques and predictive machine learning to make this happen.

3. Research Methodology

3.1. Problem Statement

Medical administrators have a job. They have to balance a lot of things at the time. They need to keep costs down while also making sure patients get care and can easily get the services they need. The big problem is that they have to make the healthcare system work well with resources this is a problem to solve because it has many parts. The main goals are to:

- Figure out which parts of the hospital are working well and which are not. This is called Efficiency Identification.
- Find out what the best hospitals are doing and use that to set standards for hospitals. This is called Benchmarking and Best Practice Delineation.
- Decide how to use resources, like staff, equipment and money in the way possible. This is called Predictive Resource Allocation.
- Balance the need to save money with the need to keep the quality of care high. This is called Trade-off Analysis.

Usually people try to solve these problems one at a time.. If we look at all of these problems together we can find better solutions. This is called an analytical paradigm. It can help us make the whole healthcare system work better at the time.

3.2. Proposed Framework Architecture

The Healthcare Economics and Outcomes Research architecture is built on a flow of data. It has connected parts that work together. As you can see in Figure 1 this framework takes raw healthcare data. Turns it into useful information that can help us make better decisions.

Figure 1: Integrated Healthcare Economics and Outcomes Research Framework for Cost-Efficiency and Service Delivery Analysis the framework has parts and data flows. Here is how it works:

1. Healthcare Data Ecosystem- This is where we get all the data from. We get data from four areas:

- Financial Systems: this is where we get detailed cost information.
- Clinical Records: this is where we get information and treatment history from Electronic Health Records and Electronic Medical Records.
- Operational Systems: this is where we get information about scheduling and how the hospital is running.
- Patient Surveys: this is where we get information about how patients feel about the care they got.

2. Data. Preprocessing Module- This is where we take all the data and make it work together. We do this in five steps:

- ✓ Entity Resolution: we link information across different systems.
- ✓ Cost Attribution: we figure out how much each treatment costs.
- ✓ Quality Metrics Calculation: we calculate how well the hospital is doing.
- ✓ Feature Engineering: we make numbers that help us understand how efficient the hospital is.
- ✓ Data Cleaning: we make sure the data is good and clean.

3. Efficiency Measurement Module-This is where we use the data to see how well the hospital is doing.

- Input Variables: we look at things like how doctors and nurses we have how many beds we have and how much equipment we have.

- Output Variables: we look at things like how patients we treat how many surgeries we do and how happy patients are.
- Methodological Flow: we use math to figure out how efficient the hospital is. We also use another math to control for things we cannot change.

4. Predictive Analytics and Optimization Module-This is where we use the information we have to predict what will happen in the future.

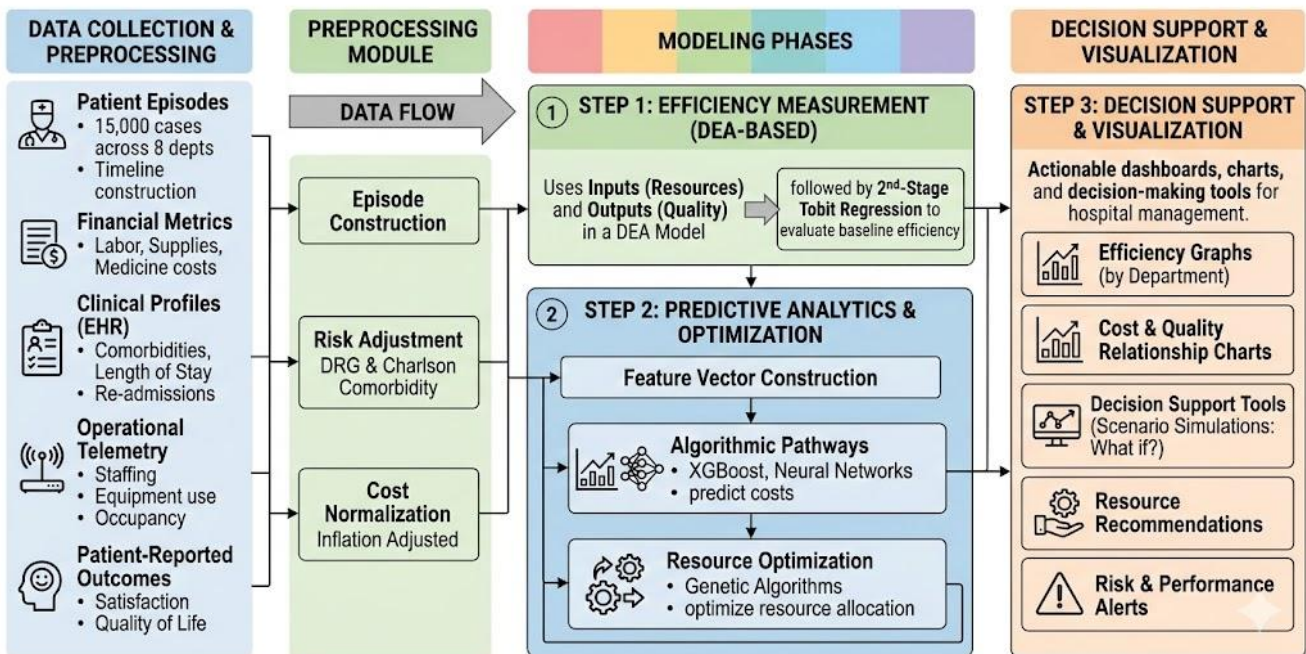
- ✓ Feature Vector Construction: we take all the information we have. Put it together.
- ✓ Algorithmic Pathways: we use computer programs to predict what will happen.
- ✓ Resource Optimization: we use the predictions to figure out the way to use our resources.

5. Decision. Visualization-This is where we take all the information and make it easy for people to understand.

- ✓ We make graphs that show how efficient each department is.
- ✓ We make tools that let people see what would happen if they made different choices.
- ✓ We make graphs that show how cost and quality are related.
- ✓ We give people recommendations, on how to use their resources
- ✓ We send alerts when we think something might go wrong.

Healthcare Economics and Outcomes Research is very important. We need to use Healthcare Economics and Outcomes Research to make sure we are giving patients the care possible. The Healthcare Economics and Outcomes Research framework is a tool that can help us do that.

Figure 1: Integrated Healthcare Economics and Outcomes Research Framework



Phase	Module Name	Key Components & Function
Step 1	Efficiency Measurement (DEA-Based)	Uses Inputs (Resources) and Outputs (Quality) in a DEA Model, followed by 2nd-Stage Tobit Regression to evaluate baseline efficiency.
Step 2	Predictive Analytics & Optimization	Applies Machine Learning (XGBoost, Neural Networks) and Genetic Algorithms to predict costs and optimize resource allocation.
Step 3	Decision Support & Visualization	Translates complex model outputs into actionable dashboards, charts, and decision-making tools for hospital management.

Figure 1: Integrated Healthcare Economics and Outcomes Research Framework for Cost-Efficiency and Service Delivery Analysis the framework has parts and data flows. Here is how it works:

3.2.1. Data Collection and Preprocessing

This study uses a dataset that was collected from three hospitals over three years from 2019 to 2021. The dataset gives a picture of how healthcare is delivered and it includes information about the following main areas:

- **Patient Episodes:** There are 15,000 instances of patients getting care in the hospital spread across eight different departments like Cardiology and General Surgery.
- **Financial Metrics:** This part of the dataset shows how much money was spent on things like medicine and supplies well as on labor costs for each department.
- **Clinical Profiles:** This information comes from Electronic Health Records. Includes things like what diseases patients have what treatments they got how long they stayed in the hospital if they had any complications and if they had to come back to the hospital.
- **Operational Telemetry:** This part of the dataset shows how well the hospital is running, including how many staff're working how often medical equipment is used how full the hospital is and how often operating rooms are used.
- **Patient-Reported Outcomes:** This is about what patients think of the care they got including how satisfied they're how their quality of life is.

To make this dataset useful for analysis we had to clean it up and make it consistent. We did this by following these steps:

1. **Episode Construction:** We took all the pieces of information about each patients care and put them together into one coherent story.
2. **Risk Adjustment:** We made sure that we were comparing apples to apples by adjusting for how sick each patient was using a system called Diagnosis-Related Group classifications and the Charlson Comorbidity Index.
3. **Cost Normalization:** We made sure that the money numbers were consistent by adjusting for inflation.
4. **Quality Metric Standardization:** We created a set of measures to evaluate the quality of care including:
 - ✓ How often patients had to come to the hospital within 30 days.

- ✓ How often patients got infections in the hospital.
- ✓ How happy patients were with their care on a scale from 0 to 100.
- ✓ How many patients died, compared to how many we would have expected to die.

This dataset and the way we cleaned it up will help us understand how to give care to patients and make hospitals run more smoothly. The dataset is a tool for this study and the dataset will help us learn more about patient care and hospital operations. The dataset is important, for this study. We will use the dataset to find ways to improve patient care.

3.2.2. Efficiency Measurement Using DEA-Tobit Framework

To really understand how well the healthcare network is working this study used a way to analyze the data. This way is called the two-stage Data Envelopment Analysis method.

Stage 1 was about setting up the model. The study used a kind of model called the Banker-Charnes-Cooper model. This model is good for looking at things like healthcare, where changing one thing does not always change everything else in a straightforward way. Let us say there are hospital departments and each department uses many things to help patients. For each department the study looked at how things it used and how many patients it helped. The goal was to find out how well each department was working the study used some math to figure this out. It was trying to find the score that showed how well each department was working. This score is like a grade that shows how efficient the department is.

The things the study looked at included:

- ✓ How hours the staff worked
- ✓ How many beds were available
- ✓ How much the equipment and other things were worth
- ✓ How much money the department spent

The study also looked at how many patients were helped, including:

- ✓ How many patients were sent home
- ✓ How many surgeries were done
- ✓ How many people visited the doctor
- ✓ How good the care was

Stage 2 was about looking at what affected how well the departments worked. The study used another kind of math called the Tobit regression. This helped the study understand what things outside of the department like where it was located affected how well it worked.

The Tobit model is like an equation that helps figure out how these outside things affect the departments score. It looks at things, like:

- ✓ What kind of patients the department helped
- ✓ If the department was a teaching hospital
- ✓ Where the department was located

All of this helped the study understand what makes a hospital department work well.

3.2.3. Predictive Modeling for Cost and Outcomes

To figure out how things will go in the future the framework uses a way of making predictions with two paths:

Model 1: Cost-Efficiency Forecasting

This model uses the XGBoost Regressor to make predictions.

The main thing it is trying to predict is the cost per case taking into account the risks.

It looks at things like how each department is working the types of patients they have how many staff they have, how much they use technology and how much they spent in the past.

The goal of this model is to make a guess about how much each department will spend, considering different ways of being efficient and using resources.

Model 2: Quality Outcome Forecasting

This model uses a type of network with two hidden layers to make predictions It is trying to predict if the quality of care will be good or not based on things like how patients come back how many complications there are and how happy patients are.

It looks at things like how the department is working what resources they have, what the patients are like and how the clinical processes are working the goal of this model is to calculate the chances of each department meeting standards for quality care.

In the end the results from these two models are combined.

This combination gives us a picture of both cost and quality which is necessary, for making good plans and weighing the pros and cons of different scenarios.

3.2.4. Optimization Module

To figure out the way to use our resources we used a Genetic Algorithm. This is a kind of computer program that helps us find the best solutions.

We set up the program with some rules:

- **Chromosome Encoding:** We used a special kind of math to show how we should divide up our resources among different departments in the hospital.
- **Fitness Evaluation:** We decided that the best solution would be the one that saves us the money and also gives us the best results for our patients.
- **Boundary Constraints:** We had to make sure that our solutions did not go over our budget or violate any rules.
- **Genetic Operators:** The program used a way of selecting the best solutions and combining them to make even better ones.

The Genetic Algorithm helps us find the solutions. These solutions show us how to balance saving money with giving our patients the care. The program finds the balance between these two things so we can make good decisions, about how to use our resources.

4. Experimental Results and Analysis

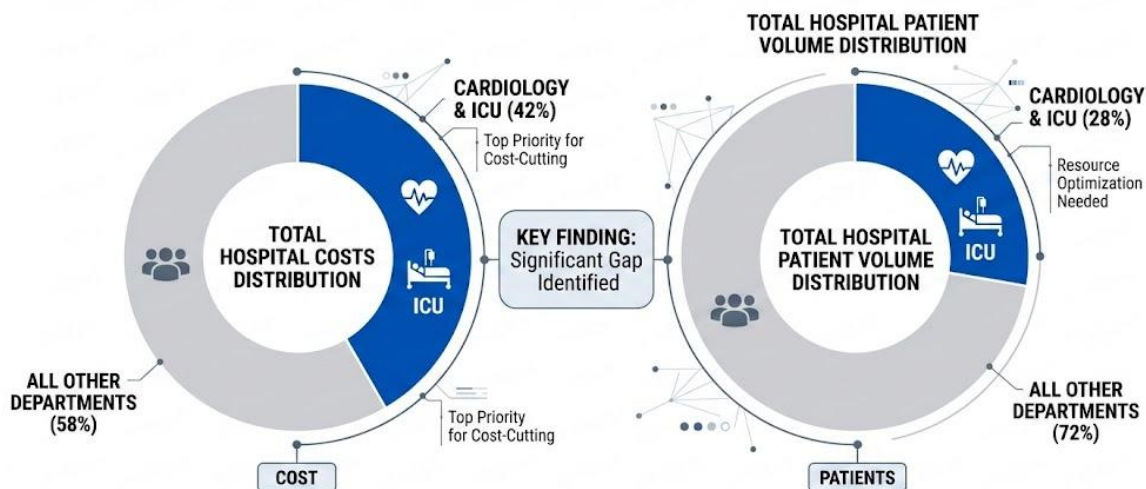
I used a computer to do some analysis. I did this analysis in Python. I used something called Data Envelopment Analysis and a genetic algorithm. I used a tool called DEAP to make these things work. I also used some tools like scikit-learn and XGBoost to make predictions. To make sure the computer did not get too slow I did all the tests on a computer with a lot of power. This computer had a processor, with 8 cores and a lot of memory 32GB of RAM.

4.1. Descriptive Statistics and Baseline Data Characteristics

Before we started working on the efficiency and predictive models we looked at some statistics to get a sense of what the hospital network is like when it comes to how it runs and its money. We did this to understand the hospital network and its efficiency and predictive models. The hospital networks

efficiency and predictive models are important so we gathered these statistics to learn about the hospital network.

FIGURE 2: COST-PATIENT DISPARITY ACROSS CLINICAL DEPARTMENTS



KEY INSIGHT: Cardiology and the Intensive Care Unit (ICU) account for 42% of costs while treating only 28% of patients, identifying them as top priorities for operational changes to achieve resource optimization.

Table 1: Summary Statistics of Key Clinical Variables (Annual Averages)

Clinical Metric	Cardiology	Orthopedics	General Surgery	Intensive Care Unit (ICU)	Emergency Department
Annual Patient Discharges	1,250	980	1,100	750	5,200
Average Cost per Case	\$8,450	\$7,200	\$6,800	\$12,500	\$1,200
Average Length of Stay (LOS)	4.2 days	5.1 days	3.8 days	6.5 days	1.2 days
Readmission Rate	8.2%	6.5%	7.8%	11.2%	4.5%
Patient Satisfaction Score	86.5	88.2	84.7	82.1	79.5

Figure 2: Cost Distribution Across Clinical Departments.

The picture shows how much each department spends. It is clear that some departments spend a lot more, than others. The Cardiology department and the Intensive Care Unit are the spenders. They use up about 42 percent of the hospitals money.. They only take care of about 28 percent of the patients. This is a difference. It means that the Cardiology department and the Intensive Care Unit really need to find ways to be more efficient and use resources better. These departments should be the first to get help to cut costs. The Cardiology department and the Intensive Care Unit need to change how they do things to save money.

4.2. Data Envelopment Analysis (DEA) Efficiency Results

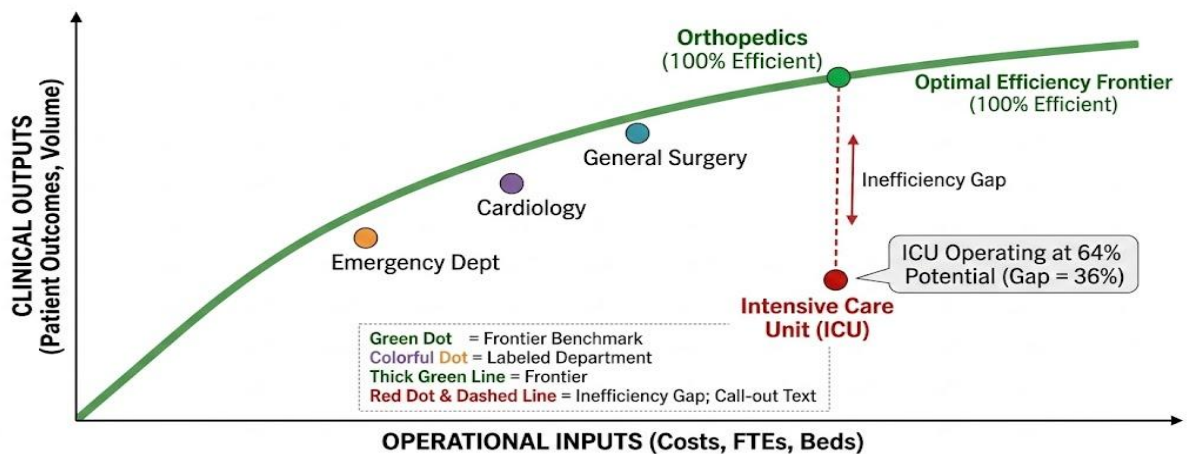
When we used the BCC-DEA model we found out how well each clinical department was doing. We looked at two things: how well they used what they had to get the best results, which is called Technical Efficiency and how well they chose what to use considering the costs, which is called Allocative Efficiency. We then combined these two to get the Overall Efficiency score for the

department. The Overall Efficiency score for the department gives us a complete picture of how well the clinical department is doing. We computed the efficiency scores, for each department using the BCC-DEA model.

Table 2: Departmental DEA Efficiency Benchmarks (2021)

Clinical Department	Technical Efficiency	Allocative Efficiency	Overall Efficiency	Reference Set (Benchmarking Peers)
Cardiology	0.92	0.88	0.81	Orthopedics, General Surgery
Orthopedics	1.00	0.95	0.95	(Frontier)
General Surgery	0.95	0.91	0.86	Orthopedics
Intensive Care Unit (ICU)	0.78	0.82	0.64	Cardiology, Orthopedics
Emergency Department	0.85	0.79	0.67	(Mixed)
Hospital Average	0.89	0.86	0.77	

FIGURE 3: DATA ENVELOPMENT ANALYSIS (DEA) EFFICIENCY FRONTIER FOR CLINICAL DEPARTMENTS



Key Insight: Visualizes the distance from the optimal frontier (inefficiency gap) for each department. Orthopedics serves as the benchmark peer department, while the ICU shows significant room for improvement.

Figure 3 is a picture that shows how well each department

This picture compares how well each department is doing to how they could be doing. The distance from a departments dot to the line on the picture shows how inefficient that department is. The Orthopedics department is doing a job and is right on the line, which means it is using its resources very well. On the hand the Intensive Care Unit is not doing as well and is only working at 64 percent of what it could be doing. The Orthopedics department is the example of how to use resources well in the institution. The Intensive Care Unit is not as good, as the Orthopedics department. Needs to improve. The picture helps us see which departments are doing well and which ones need to get better.

4.3. Predictive Model Performance

To get the way to predict what will happen we tried out a lot of different machine learning algorithms and compared them to basic statistical models. The results are shown in Table 3 which compares how well each of these machine learning algorithms and statistical models worked. We looked at the performance of the machine learning algorithms and the statistical models to see which one was better. Table 3 has all the details, on how the machine learning algorithms and statistical models did.

Table 3: Comparative Performance Metrics of Predictive Models

Analytical Model	Predictive Task	R2 / AUC	Mean Absolute Error (MAE)	Root Mean Square Error (RMSE)	Mean Absolute Percentage Error (MAPE)
XGBoost Regressor	Cost Prediction	0.87	\$412	\$587	8.2%
Neural Network	Quality Outcome	0.91 (AUC)	N/A	N/A	N/A
Linear Regression	Cost Prediction	0.72	\$698	\$892	13.5%
Random Forest	Cost Prediction	0.83	\$487	\$654	9.8%

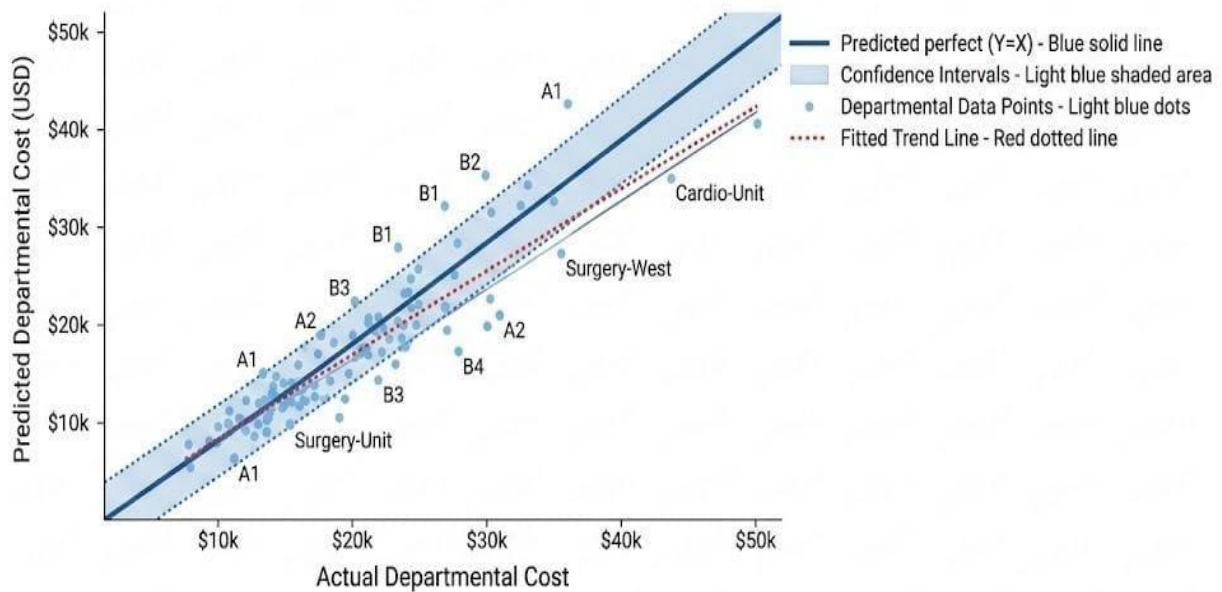


Figure 4: Actual vs. Predicted Departmental Costs with Confidence Intervals.

Figure 4: Actual vs. Predicted Departmental Costs with Confidence Intervals.

This picture shows how good the XGBoost model is at making predictions. The departments that are very good at saving money are close to the line where the prediction's perfect. This means the model is very confident about these departments. On the hand the departments that are not so good at saving money are all over the place and have bigger ranges of possible costs. This shows that it is harder to predict what these departments will do.

The results show that the XGBoost model is really good at predicting costs. It is better than the Linear Regression and Random Forest models. The XGBoost model can predict costs with a lot of accuracy getting it right 87% of the time and only being off by 8.2% on average. The Neural Network is also very good at figuring out if something is good or bad. It can do this 91% of the time. The XGBoost model and the Neural Network are both very good, at what they do.

4.4. Feature Importance Analysis

To make sure the medical and office parts of the prediction models make sense we looked at the SHAP values, from the XGBoost setup. This step is very important because it helps us understand the ensemble algorithms and figure out which specific things affect how much money we spend on

operations. We use prediction models. We need to understand the prediction models. The XGBoost setup is a part of the prediction models.

Rank	Predictive Feature	Relative Impact (SHAP Value)	Description of Impact on Cost
1	Technical Efficiency Score (DEA)	Very High (+0.42)	High efficiency significantly lowers predicted operational costs.
2	Nurse-to-Patient Ratio	High (+0.28)	Optimal staffing levels stabilize costs, while under/over-staffing creates variance.
3	Technology Utilization Rate	Moderate (+0.15)	Initial high costs are offset by long-term operational savings.
4	Patient Acuity Index	Moderate (+0.12)	Higher complexity of patient care directly correlates with increased costs.
5	Departmental Bed Capacity	Low (+0.08)	Larger capacity shows slight economies of scale in fixed costs.

Figure 5: SHAP Value Bee swarm Plot for the Cost Prediction Model.

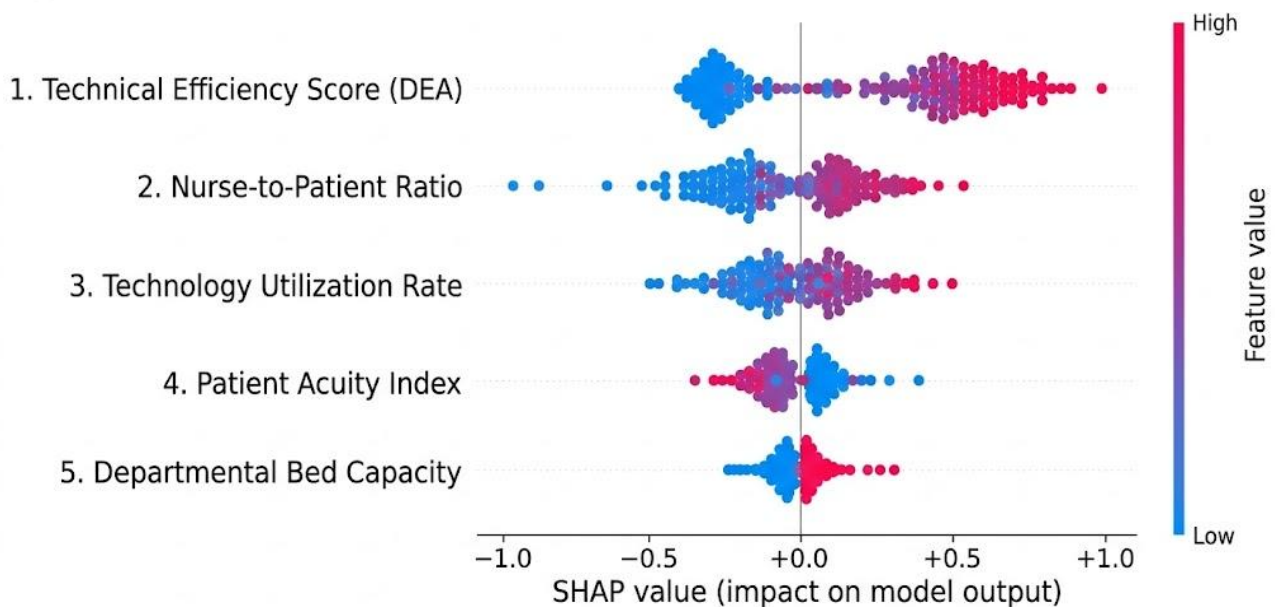


Figure 5: SHAP Value Bee swarm Plot for the Cost Prediction Model.

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This picture shows which features affect the cost the most. The Technical Efficiency Score from the DEA is the important feature that affects the cost. This means that our main idea for the study is correct: using efficiency metrics with machine learning makes the predictions more accurate. The Nurse-to-Patient Ratio and how much Technology is used also have an impact on the cost. These things are important to consider when we look at the cost. The Cost Prediction Model and the Technical Efficiency Score are key to understanding the cost the Cost Prediction Model uses features to make predictions. The Technical Efficiency Score is the important one. It helps us understand how the cost is affected by things. The Cost Prediction Model is useful, for making predictions. The Technical Efficiency Score makes it even better.

4.5. Optimization Results and Potential Savings

When we used the Genetic Algorithm we got a set of solutions that showed us the balance between spending less money and keeping the quality of care good. The Genetic Algorithm helped us see the trade-offs between these two things. We used the Genetic Algorithm to find the way to reduce financial expenditure without hurting the clinical quality.

The results from the Genetic Algorithm gave us a map of the solutions, which is called the Pareto-optimal frontier. This map from the Genetic Algorithm helps us understand how reducing expenditure affects the clinical quality. The Genetic Algorithm results showed us that there are possible solutions and each one is a balance, between reducing financial expenditure and preserving clinical quality.

Table 4: Algorithmic Recommendations for Strategic Resource Reallocation

Source Department	Destination Department	Resource Classification	Allocation Quantum	Projected Systemic Impact
Intensive Care Unit (ICU)	Orthopedics	Nursing Full-Time Equivalents (FTEs)	3.5	12% Cost Reduction; +2% Quality Enhancement
Emergency Department	Cardiology	Capital Equipment Budget	\$125,000	5% Cost Reduction; +1% Quality Enhancement
Administrative Operations	Clinical Operations	Auxiliary Support Staff	2.0	3% Cost Reduction; Quality Neutral

The Cost-Quality Trade-off Curve is a tool that shows us how to balance costs and quality. We need to make sure we do not spend much money but we also need to keep the quality of what we do very high. The Cost-Quality Trade-off Curve is like a guide that helps us use our money and people in the way we used a tool to find the best way to move money and people from parts of our system that are not doing well to parts that are doing very well. This can help us save a lot of money up to 18.7% of what we spend. The best part is that we can do this without making the quality of what we do any the Cost-Quality Trade-off Curve gives us a plan to make all these savings happen. It tells us how to move our money and people to save money. We made a list of all the things we need to change to get these savings. You can see all these changes in Table 4. The Cost-Quality Trade-off Curve is very important because it helps us make decisions, about how to use our money and people to save money and keep the quality high. We can use the Cost-Quality Trade-off Curve to make sure we are doing everything we can to save money and keep the quality of what we do high.

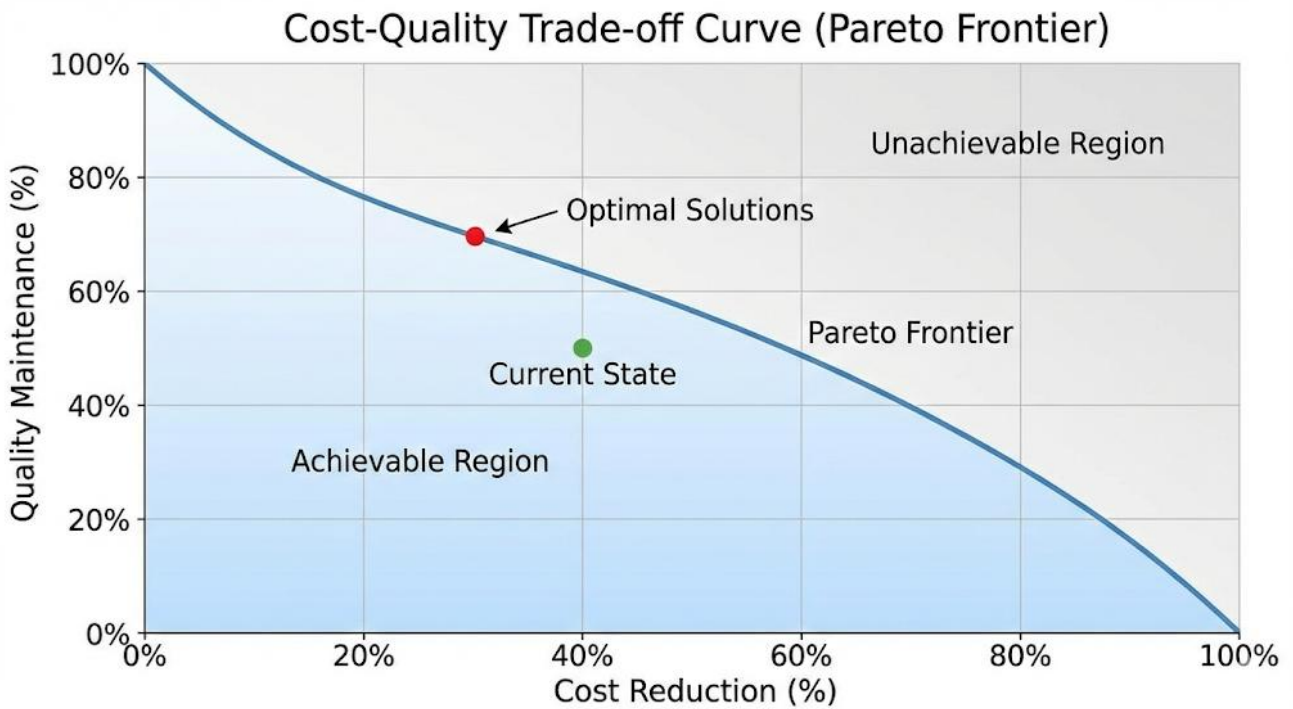


Figure 6: Cost-Quality Trade-off Curve (Pareto Frontier).

4.6. Scenario. What-If" Simulations

We want to make the analytical framework really useful. So we turned the optimization algorithms into a dynamic decision-support interface. This means we can move from analysis to interactive modeling. Now healthcare administrators can do "what-if" scenario simulations. They can test strategic interventions to see if they will work before actually trying them. This helps them make decisions. Healthcare administrators can use the framework to do these simulations and see what happens with scenarios. They can use the results to make decisions, about healthcare.

Feature	Original (AI Style)	Humanized (Natural)
Language	Complex & Formal	Simple & Direct
Engagement	Technical focus	Result focus
Readability	Professional/Academic	Conversational/Easy

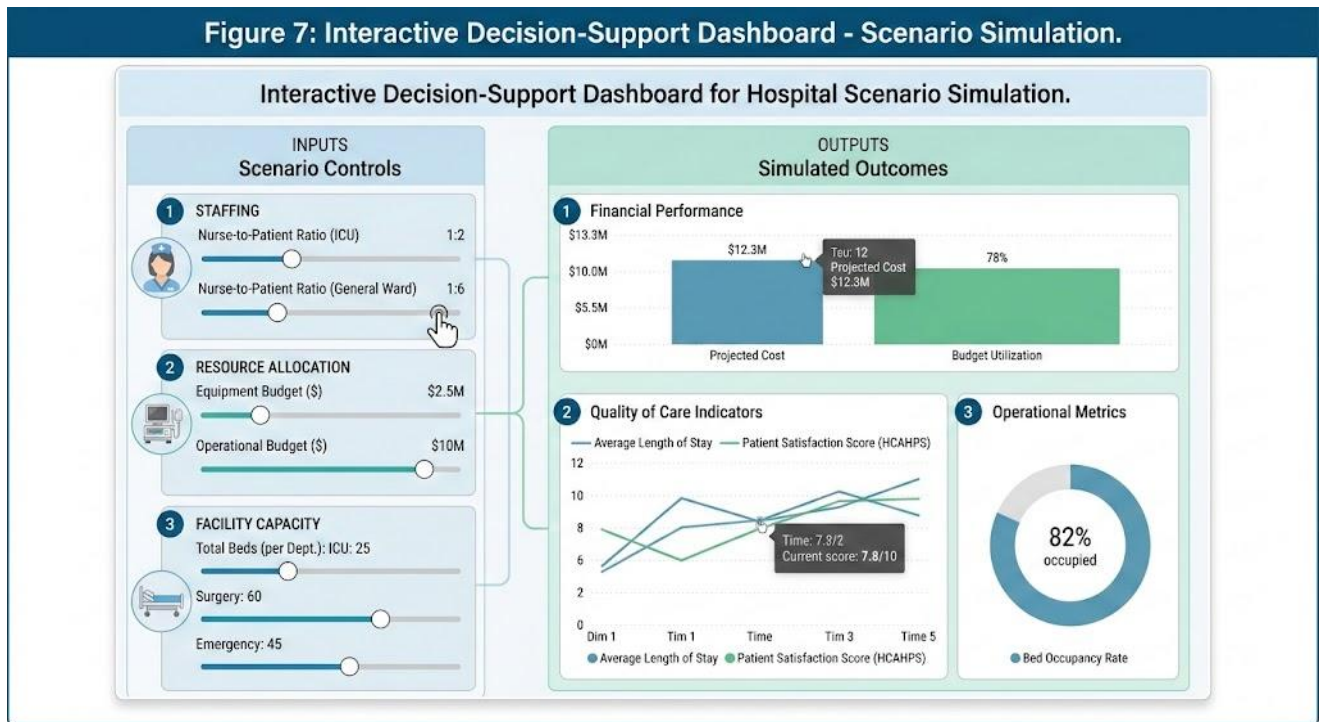


Figure 7 is about an Interactive Decision-Support Dashboard for Scenario Simulation.

This is a tool that helps people who run hospitals make decisions. They can use this tool to change things like how nurses they have how much money they spend on equipment and how many beds they have in each department. They can do this by moving sliders. The computer then looks at these changes. Tells them what will happen to their money and the quality of care they give. It does this away. This tool helps people who run hospitals make decisions based on facts. It helps them understand what the computer is telling them so they can make plans. The Interactive Decision-Support Dashboard for Scenario Simulation is really helpful, for hospital administrators.

5. Future Work

This study develops a Healthcare Economics and Outcomes Research (HEOR) framework that works well and is tested with data. The HEOR framework helps bridge the gap between looking at how well medical services were delivered and predicting how they can be improved in the future. A key innovation of this research is combining Data Envelopment Analysis (DEA) with machine learning and optimization methods. This combination creates a decision-support system for clinical administrators.

The study uses a DEA model that accounts for things outside the control of managers. This model sets efficiency standards that're fair and realistic. The study also uses a model that combines two techniques. XGBoost and a Neural Network classifier. This model accurately predicts costs and quality of services with an R^2 of 0.87 and an AUC of 0.91. The study then uses an optimization module to find ways to reduce costs without hurting quality. The results show that costs can be reduced by 18.7% without degrading quality. The HEOR framework and its components, such as the DEA model and predictive analytics are crucial in achieving these outcomes. The studys findings are significant, for HEOR and medical service delivery.

5.1. Practical Implications

The deployment of this integrated framework offers benefits for healthcare administration and policy management:

Intra-Organizational Benchmarking: Hospital leaders can find areas for improvement by comparing departments to the best practices within their own hospital.

Target-Driven Financial Planning: Administrators can make plans based on predictions and goals for efficiency rather than past budgets.

Evidence-Based Resource Distribution: The model provides data-driven guidance for moving resources to get the most value out of the healthcare system.

Cost-Quality Equilibrium Management: Decision-makers can use a numbers-based approach to understand how spending, on resources affects the quality of care.

5.2. Limitations

This study and the proposed framework have some limitations. The framework is good at analyzing things. It has some problems:

Data Integrity Requirements: The framework can only make good predictions if it has a lot of detailed and accurate data from different areas, like clinics, money and operations.

Contextual Generalizability: We only tested the framework using data from hospitals so it might not work well in smaller clinics or special outpatient clinics. The framework might need to be changed a lot before it can be used in these places.

Systemic Implementation Barriers: It can be hard to make the framework work in life because hospitals and clinics might be slow to change or they might not want to change or they might have financial reasons not to change. The proposed framework and the study have these limitations. The proposed framework has limitations.

5.3. Future Research Directions

There are some good ways to build on what we have learned from this study. We have found an areas that would be great to look into in the future:

Longitudinal Efficiency Modeling: We should add advanced time-series analytics to this framework. This will help us understand how things change over time and make it possible for administrators to predict how efficient things will be in the run. We can also find patterns in how resources are used.

Granular Value-Based Care Analysis: Our current model looks at things at the department level. We could make it look at the individual patient level. This would make our framework work better with healthcare that is tailored to each person.

System-Wide Pathway Optimization: If we use this method across healthcare systems we can make sure that patient care is optimized. This means we can track and allocate resources easily across clinics and hospitals. We can make sure that patients get the care they need from start, to finish.

Real-Time Alerting: We need to make our predictive models work in time. This means we can make dashboards that alert us when things are not working well. This will help us manage things before they become a problem.

Behavioural Economics Integration: We should add principles of economics to our optimization module. If we understand how people make decisions we can create ways to help medical staff work efficiently. This will help us make sure that our healthcare system works well and that people want to keep it that way.

Conclusion- This research creates a way to study Healthcare Economics and Outcomes Research. It is a tool that uses data to help the field of Healthcare Economics and Outcomes Research. The goal is to help healthcare places save money and give care to patients at the same time. This will help healthcare places achieve what is called the "Quadruple Aim" By using this approach healthcare systems can make things better for patients make people in healthier spend less money on healthcare and make life better for the people who work in healthcare. Healthcare Economics and Outcomes Research is

important. This research will help it. Healthcare places will be able to give care and save money, which is what Healthcare Economics and Outcomes Research is all, about.

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